

**CIRCULAR DATED 11 JULY 2013**

**THIS CIRCULAR IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION.**

**If you are in any doubt about the contents of this Circular or the action you should take, you should consult your stockbroker, bank manager, solicitor, accountant or other professional adviser immediately.**

If you have sold or transferred all your shares in the capital of Boustead Singapore Limited, you should immediately forward this Circular, the notice of Extraordinary General Meeting and the enclosed Proxy Form to the purchaser or transferee or to the bank, stockbroker or agent through whom the sale or transfer was effected for onward transmission to the purchaser or transferee.

The Singapore Exchange Securities Trading Limited assumes no responsibility for the correctness of any of the statements made, reports contained or opinions expressed in this Circular.



**BOUSTEAD SINGAPORE LIMITED**  
(Incorporated in the Republic of Singapore)  
(Company Registration Number: 197501036K)

**CIRCULAR TO SHAREHOLDERS**

**IN RELATION TO**

- (1) THE PROPOSED RENEWAL OF THE SHARE BUY-BACK MANDATE; AND**
- (2) THE PROPOSED GRANT OF AN AWARD UNDER THE BOUSTEAD RESTRICTED SHARE PLAN 2011 TO MR WONG YU WEI, AN ASSOCIATE OF A CONTROLLING SHAREHOLDER OF THE COMPANY**

**IMPORTANT DATES AND TIMES:**

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|--|---|
| Last date and time for lodgment of Proxy Form  | : 24 July 2013 at 4.00 p.m.   |
| Date and time of Extraordinary General Meeting | : 26 July 2013 at 4.00 p.m. (or as soon after the conclusion or adjournment of the Annual General Meeting of the Company to be held at 3.00 p.m. on the same day and at the same place) |
| Place of Extraordinary General Meeting         | : Brooke, Meyer & Frankel Room Level 3<br>Grand Mercure Roxy Singapore<br>50 East Coast Road, Roxy Square<br>Singapore 428769   |

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## CONTENTS

---

<b>HEADINGS</b>	<b>PAGE</b>
DEFINITIONS .....	3
<b>LETTER TO SHAREHOLDERS</b>	
1. INTRODUCTION .....	6
2. THE PROPOSED RENEWAL OF THE SHARE BUY-BACK MANDATE .....	6
3. THE PROPOSED GRANT OF AN AWARD TO MR WONG YU WEI, AN ASSOCIATE OF A CONTROLLING SHAREHOLDER OF THE COMPANY .....	18
4. DIRECTORS' AND SUBSTANTIAL SHAREHOLDERS' INTERESTS .....	20
5. DIRECTORS' RECOMMENDATION .....	21
6. ABSTENTION FROM VOTING .....	21
7. EXTRAORDINARY GENERAL MEETING .....	22
8. ACTION TO BE TAKEN BY SHAREHOLDERS .....	22
9. DIRECTORS' RESPONSIBILITY STATEMENT .....	22
10. DOCUMENTS AVAILABLE FOR INSPECTION .....	22
NOTICE OF EXTRAORDINARY GENERAL MEETING .....	N-1
PROXY FORM	

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## DEFINITIONS

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Except where the context otherwise requires, the following definitions apply throughout the Circular:-

- “Articles” : The Articles of Association of the Company.
- “Associate” : (a) In relation to any Director, chief executive officer, Substantial Shareholder or Controlling Shareholder (being an individual) means:-
- (i) his immediate family;
  - (ii) the trustees of any trust of which he or his immediate family is a beneficiary or, in the case of a discretionary trust, is a discretionary object; and
  - (iii) any company in which he and his immediate family together (directly or indirectly) have an interest of 30% or more.
- (b) In relation to a Substantial Shareholder or Controlling Shareholder (being a company) means any company which is its subsidiary or holding company or is a subsidiary of any such holding company or one in the equity of which it and/or such other company or companies taken together (directly or indirectly) have an interest of 30% or more.
- “Award” : A contingent award of Shares granted under the Boustead Restricted Share Plan 2011.
- “Award Date” : The date on which an Award is granted pursuant to the Boustead Restricted Share Plan 2011.
- “Board” : The Board of Directors of the Company as at the date of this Circular.
- “Boustead Restricted Share Plan 2011” : The Boustead Restricted Share Plan 2011 approved by the Shareholders at the EGM held on 13 October 2011, as may be amended or modified from time to time.
- “CDP” : The Central Depository (Pte) Limited.
- “Committee” : The committee comprising Directors who are duly authorised and appointed by the Board to administer the Boustead Restricted Share Plan 2011.
- “Companies Act” : Companies Act, Chapter 50 of Singapore, as amended or modified from time to time.
- “Company” : Boustead Singapore Limited.
- “control” : The capacity to dominate decision-making, directly or indirectly, in relation to the financial and operating policies of a company.
- “Controlling Shareholder” : A person who (a) holds directly or indirectly 15% or more of the total number of all issued Shares in the Company (unless the SGX-ST determines that such a person is not a controlling shareholder of the Company); or (b) in fact exercises control over the Company.
- “Directors” : The directors of the Company as at the date of this Circular.

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## DEFINITIONS

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“EGM”	:	Extraordinary General Meeting.
“EPS”	:	Earnings per Share.
“Executive Employee”	:	A confirmed employee of (i) a Group company fulfilling an executive role (including any Executive Director, but excluding Mr Wong Fong Fui, the Chairman & Group Chief Executive Officer of the Company) or (ii) an associated company fulfilling an executive role, selected by the Committee to participate in the Boustead Restricted Share Plan 2011, in accordance with the terms and conditions thereof.
“FY”	:	Financial year ended 31 March.
“Group”	:	The Company and its subsidiaries.
“Latest Practicable Date”	:	18 June 2013, being the latest practicable date prior to the printing of this Circular.
“Listing Manual”	:	The listing manual of the SGX-ST, as amended, modified or supplemented from time to time.
“Listing Rules”	:	The listing rules of the SGX-ST as set out in the Listing Manual.
“Market Day”	:	A day on which the SGX-ST is open for trading in securities.
“Memorandum”	:	The Memorandum of Association of the Company.
“month”	:	A calendar month.
“NTA”	:	Net tangible assets.
“Sang Chun”	:	Sang Chun Holdings Private Limited.
“Securities Account”	:	Securities accounts maintained by Depositor with CDP, but not including securities sub-accounts maintained with a Depository Agent.
“SGX-ST”	:	Singapore Exchange Securities Trading Limited.
“Share Buy-Back Mandate”	:	A general mandate given by Shareholders to authorise the Directors to purchase, on behalf of the Company, Shares in accordance with the terms set out in this Circular, the provisions of the Companies Act (including the rules and regulations promulgated thereunder), and the Listing Rules.
“Share Buy-Back”	:	The purchase or acquisition of Shares by the Company pursuant to the Share Buy-Back Mandate.
“Shareholders”	:	Registered holders for the time being of the Shares (other than CDP), or in the case of Depositors, Depositors who have Shares entered against their name in the Depository Register.
“Shares”	:	Ordinary shares in the share capital of the Company.
“SIC”	:	Securities Industry Council of Singapore.

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## DEFINITIONS

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“subsidiary”	:	A corporation which is deemed to be a subsidiary of another corporation within the meaning of Section 5 of the Companies Act.
“Substantial Shareholder”	:	A person who holds, directly or indirectly, 5% or more of the total issued share capital of the Company.
“Take-over Code”	:	The Singapore Code on Take-overs and Mergers, as amended or modified from time to time.
“S\$” and “cents”	:	Singapore dollars and cents, respectively.
“%” or “per cent.”	:	Percentage or per centum.

The terms “Depositor”, “Depository Register” and “Depository Agent” shall have the meanings ascribed to them respectively in Section 130A of the Companies Act.

Words importing the singular shall, where applicable, include the plural and *vice versa*. Words importing the masculine gender shall, where applicable, include the feminine and neuter genders and *vice versa*. References to persons shall include corporations.

Any reference in this Circular to any enactment is a reference to that enactment as for the time being amended or re-enacted. Any word defined under the Companies Act or any statutory modification thereof and used in this Circular shall have the meaning assigned to it under the Companies Act or any statutory modification thereof, as the case may be.

Any reference to a time of day in this Circular shall be a reference to Singapore time unless otherwise stated.

Any discrepancies in the tables included in this Circular between the listed amounts and the totals are due to rounding; accordingly, figures shown as totals in certain tables may not be an aggregation of the figures that precede them.

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## LETTER TO SHAREHOLDERS

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### **BOUSTEAD SINGAPORE LIMITED**

(Incorporated in the Republic of Singapore)  
(Company Registration Number: 197501036K)

#### **Directors:**

Mr Wong Fong Fui (*Chairman & Group Chief Executive Officer*)  
Mr Loh Kai Keong (*Executive Director & Group Chief Financial Officer*)  
Mr Wong Yu Loon (*Executive Director*)  
Mr John Lim Kok Min (*Independent Non-Executive Director*)  
Mr Chong Ngien Cheong (*Independent Non-Executive Director*)  
Mr Godfrey Ernest Scotchbrook (*Independent Non-Executive Director*)  
Mr Goh Boon Seong (*Independent Non-Executive Director*)  
Ms Sri Widati Ernawan Putri (*Independent Non-Executive Director*)

#### **Registered Office:**

67 Ubi Avenue 1  
#02-01 StarHub Green  
Singapore 408942

11 July 2013

To: The Shareholders of Boustead Singapore Limited

Dear Sir/Madam,

- (1) THE PROPOSED RENEWAL OF THE SHARE BUY-BACK MANDATE; AND**
- (2) THE PROPOSED GRANT OF AN AWARD UNDER THE BOUSTEAD RESTRICTED SHARE PLAN 2011 TO MR WONG YU WEI, AN ASSOCIATE OF A CONTROLLING SHAREHOLDER OF THE COMPANY**

#### **1. INTRODUCTION**

##### **1.1 EGM**

The Directors propose to convene an EGM to seek the approval of Shareholders in relation to the following matters:-

- (a) the proposed renewal of the Share Buy-Back Mandate to authorise the Company to purchase or acquire its Shares; and
- (b) the proposed grant of an Award under the Boustead Restricted Share Plan 2011 to Mr Wong Yu Wei, an associate of a controlling shareholder of the Company.

##### **1.2 Circular**

The purpose of this Circular is to provide Shareholders with information relating to, and to seek Shareholders' approval for, the above proposals to be tabled at the EGM.

#### **2. THE PROPOSED RENEWAL OF THE SHARE BUY-BACK MANDATE**

##### **2.1 Rationale for the Proposed Renewal of the Share Buy-Back Mandate**

The approval for the renewal of the Share Buy-Back Mandate was previously granted by the Shareholders at an EGM held on 30 July 2012. The details of the Shares that have been purchased by the Company pursuant to this Share Buy-Back Mandate are set out in Paragraph 2.9.

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## LETTER TO SHAREHOLDERS

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The Share Buy-Back Mandate will provide the Directors with the ability to enhance Shareholders' value by providing them with the flexibility to purchase or acquire Shares as and when they are of the view that this would be in the best interests of the Company. In addition, the Share Buy-Back Mandate will allow the Directors to improve the return on equity and will, depending on the market conditions, lead to an enhancement of the EPS and the NTA per Share of the Company. The Share Buy-Back Mandate will also allow the Directors to exercise greater control over the Company's share capital structure and dividend payout.

The Share Buy-Back Mandate would give the Company a relatively expedient and cost effective mechanism to facilitate the return of surplus cash reserves over and above its ordinary capital requirements. The Directors are also of the view that the Share Buy-Back Mandate will provide them with the means to mitigate short-term volatility in the price of the Shares, offset the effects of short-term speculation and bolster the confidence of investors and Shareholders.

In addition, the Share Buy-Back Mandate will accord greater flexibility to the Company in providing Shares to eligible employees under its existing or future share-based incentive schemes. Subject to prevailing legislation, the Memorandum and Articles, the Listing Rules and the rules of the relevant share-based incentive schemes, the Company has the discretion to either issue new Shares, deemed fully paid upon issuance and allotment, to eligible employees, or transfer existing Shares to such eligible employees (whether held as treasury shares or otherwise). Shares bought back under the Share Buy-Back Mandate can be held by the Company as treasury shares to satisfy the Company's obligation to furnish Shares to eligible employees under such share-based incentive schemes, thus giving the Company greater flexibility to select the method of providing Shares to eligible employees in a manner most beneficial to the Company and its Shareholders.

The Directors will only purchase or acquire Shares as and when the circumstances permit and provided that it will be beneficial to the Company and Shareholders. No purchase or acquisition will be made in circumstances which would have or may have a material adverse effect on the financial position of the Company.

### 2.2 Authority and Limitations

The authority and limitations placed on purchases or acquisitions of Shares by the Company under the proposed Share Buy-Back Mandate, if approved, are set out below:-

(a) Maximum Number of Shares

Only Shares which are issued and fully paid-up may be purchased or acquired by the Company.

The total number of Shares that may be purchased or acquired by the Company pursuant to the Share Buy-Back Mandate is limited to that number of Shares representing not more than ten per cent. (10%) of the issued share capital of the Company, ascertained as at the date of the EGM at which the Share Buy-Back Mandate is approved (the "**Approval Date**"), unless the Company has effected a reduction of the share capital of the Company in accordance with the applicable provisions of the Companies Act, at any time during the relevant period, in which event the total number of Shares of the Company shall be taken to be the total number of Shares of the Company as altered. For purposes of calculating the percentage of issued Shares above, any of the Shares which are held as treasury shares will be disregarded.

**For illustrative purposes only**, based on the existing issued and paid-up share capital of the Company as at the Latest Practicable Date comprising 501,679,524 Shares (excluding 16,456,000 Shares held in treasury), and assuming that no further Shares are issued on or prior to the EGM, not more than 50,167,952 Shares (representing ten per cent. (10%) of the Shares as at that date excluding treasury shares) may be purchased or acquired by the Company pursuant to the Share Buy-Back Mandate.

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## LETTER TO SHAREHOLDERS

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(b) Duration of Authority

The purchase or acquisition of Shares may be made, at any time and from time to time, on and from the Approval Date up to the earlier of:-

- (i) the conclusion of the next Annual General Meeting;
- (ii) the date by which such Annual General Meeting is required by law to be held;
- (iii) the date on which the Share Buy-Backs are carried out to the full extent mandated pursuant to the Share Buy-Back Mandate; or
- (iv) the date on which the authority conferred by the Share Buy-Back Mandate is revoked or varied by the Shareholders in a general meeting.

The Share Buy-Back Mandate may be renewed at each Annual General Meeting or such other general meeting of the Company.

(c) Manner of Share Buy-Backs

- (i) Share Buy-Backs may be made by way of:-
  - (1) on-market share purchases ("**On-Market Share Purchase**"), transacted on the SGX-ST through the ready market or, as the case may be, any other stock exchange on which the Shares may for the time being be listed and quoted, through one or more duly licensed stockbrokers appointed by the Company for the purpose; and/or
  - (2) off-market share purchases ("**Off-Market Share Purchase**") effected in accordance with an equal access scheme pursuant to Section 76C of the Companies Act. The Directors may impose such terms and conditions which are consistent with the Share Buy-Back Mandate, the Companies Act and the Listing Rules as they consider fit in the interests of the Company in connection with or in relation to an equal access scheme.
- (ii) An Off-Market Share Purchase scheme must satisfy all the following conditions:-
  - (1) offers for the purchase or acquisition of issued Shares shall be made to every person who holds issued Shares to purchase or acquire the same percentage of their issued Shares;
  - (2) all of the abovementioned persons shall be given a reasonable opportunity to accept the offers made; and
  - (3) the terms of all the offers shall be the same, except that there shall be disregarded:-
    - (A) differences in consideration attributable to the fact that offers may relate to Shares with different accrued dividend entitlements;
    - (B) differences in consideration attributable to the fact that offers relate to Shares with different amounts remaining unpaid (if applicable); and
    - (C) differences in the offers introduced solely to ensure that each person is left with a whole number of Shares.



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## LETTER TO SHAREHOLDERS

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- (iii) In addition, the Listing Manual provides that, in making an Off-Market Share Purchase, the Company must issue an offer document to all Shareholders which must contain at least the following information:-
- (1) the terms and conditions of the offer;
  - (2) the period and procedures for acceptance;
  - (3) the reasons for the proposed share buy-back;
  - (4) the consequences, if any, of the share buy-back by the Company that will arise under the Take-over Code or other applicable take-over rules;
  - (5) whether the share buy-back, if made, would have any effect on the listing of the Shares on the SGX-ST; and
  - (6) details of any share buy-back made by the Company in the previous 12 months (whether On-Market Share Purchases or Off-Market Share Purchases), giving the total number of Shares purchased, the purchase price per Share or the highest and lowest prices paid for the purchases, where relevant, and the total consideration paid for the purchases.

(d) Maximum Purchase Price

- (i) The purchase price (excluding brokerage, stamp duties, applicable goods and services tax and other related expenses) to be paid for the Shares will be determined by the Directors.
- (ii) However, the purchase price to be paid for the Shares must not exceed:-
  - (1) in the case of an On-Market Share Purchase, 105% of the Average Closing Price (as defined below); and
  - (2) in the case of an Off-Market Share Purchase, 120% of the Average Closing Price (as defined below),

(the “**Maximum Price**”) in either case, excluding related expenses of the On-Market Share Purchase or Off-Market Share Purchase (as the case may be).

- (iii) For the above purposes:-

“**Average Closing Price**” means the average of the closing market prices of a Share over the last five (5) Market Days, on which transactions in the Shares were recorded, immediately preceding the date of making the On-Market Share Purchase or, as the case may be, the day of the making of an offer pursuant to the Off-Market Share Purchase, and deemed to be adjusted for any corporate action that occurs after the relevant five (5) Market Day period.

“**day of the making of the offer**” means the day on which the Company announces its intention to make an offer for the purchase of Shares from Shareholders, stating the purchase price (which shall not be more than the Maximum Price calculated on the foregoing basis) for each Share and the relevant terms of the equal access scheme for effecting the Off-Market Share Purchase.

### **2.3 Status of Purchased or Acquired Shares**

(a) Cancellation

Shares that are purchased or acquired by the Company shall, unless held as treasury shares to the extent permitted under the Companies Act (as set out below), be deemed cancelled immediately upon purchase or acquisition, and all rights and privileges attached to those Shares will expire on cancellation. The total number of Shares will be diminished by the number of Shares purchased or acquired by the Company and which are not held as treasury shares.

All Shares purchased or acquired by the Company (other than treasury shares held by the Company to the extent permitted under the Companies Act) will be automatically delisted by the SGX-ST, and certificates in respect thereof will be cancelled and destroyed by the Company as soon as reasonably practicable following settlement of any such purchase or acquisition.

(b) Treasury Shares

Under the Companies Act, Shares purchased or acquired by the Company may be held or dealt with as treasury shares. Some of the provisions on treasury shares under the Companies Act are summarised below:-

(i) Maximum Holdings

The number of Shares held as treasury shares cannot at any time exceed ten per cent. (10%) of the total number of issued Shares.

(ii) Voting and Other Rights

The Company cannot exercise any right in respect of treasury shares. In particular, the Company cannot exercise any right to attend or vote at meetings and for the purposes of the Companies Act, the Company shall be treated as having no right to vote and the treasury shares shall be treated as having no voting rights.

In addition, no dividend may be paid, and no other distribution of the Company's assets may be made, to the Company in respect of treasury shares. However, the allotment of shares as fully paid bonus shares in respect of treasury shares is allowed.

A subdivision or consolidation of any treasury share into treasury shares of a smaller amount is also allowed so long as the total value of the treasury shares after the subdivision or consolidation is the same as before.

(iii) Disposal and Cancellation

Where Shares are held as treasury shares, the Company may at any time:-

- (1) sell the treasury shares for cash;
- (2) transfer the treasury shares for the purposes of or pursuant to an employees' share scheme;
- (3) transfer the treasury shares as consideration for the acquisition of shares in or assets of another company or assets of a person;
- (4) cancel the treasury shares; or
- (5) sell, transfer or otherwise use the treasury shares for such other purposes as may be prescribed by the Minister for Finance.

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## LETTER TO SHAREHOLDERS

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Under Rule 704(28) of the Listing Manual, an immediate announcement must be made of any sale, transfer, cancellation and/or use of treasury shares (in each case, the “usage”). Such announcement must include details such as the date of the usage, the purpose of the usage, the number of treasury shares comprised in the usage, the number of treasury shares before and after the usage, the percentage of the number of treasury shares comprised in the usage against the total number of issued shares (of the same class as the treasury shares) which are listed on the SGX-ST before and after the usage and the value of the treasury shares comprised in the usage.

### 2.4 Source of Funds

The Company may only apply funds for Share Buy-Backs as provided in the Articles and in accordance with the applicable laws in Singapore. Only funds legally available for purchasing Shares in accordance with the Companies Act shall be utilised. Under the Companies Act, any purchase of the Shares may be made out of the Company’s distributable profits which are available for payment as dividends or using capital if the Company is solvent.

Pursuant to Section 76F(4) of the Companies Act, the Company is solvent if:-

- (a) it is able to pay its debts in full at the time which the Share Buy-Back is being conducted and will be able to pay its debts as they fall due in the normal course of business in the 12 months following such date of payment; and
- (b) the value of its assets is not less than the value of its liabilities (including contingent liabilities) and will not, after any purchase of Shares, become less than the value of its liabilities (including contingent liabilities).

In determining that the Company is solvent, the Directors must have regard to the most recently audited financial statements, other relevant circumstances, and may rely on valuations or estimates of assets or liabilities. In determining the value of contingent liabilities, the Directors may take into account the likelihood of the contingency occurring, as well as any counter-claims by the Company.

The Company may use internal resources and/or external borrowings to finance the Company’s purchase or acquisition of its Shares pursuant to the Share Buy-Back Mandate. The Directors do not propose to exercise the Share Buy-Back Mandate in a manner and to such extent that the liquidity, gearing levels and capital adequacy position of the Group would be materially adversely affected.

### 2.5 Financial Effects

#### (a) General

When Shares that are purchased or acquired are cancelled, the issued share capital of the Company will be reduced by the total amount of the purchase price paid by the Company for the Shares (excluding brokerage, stamp duties, applicable goods and services tax, clearance fees and other related expenses) (the “**Purchase Price**”). The payment by the Company of the Purchase Price will correspondingly reduce the amount available for the distribution of cash dividends by the Company. If the purchased or acquired Shares are not cancelled but held in treasury, then there is no change in the issued share capital of the Company.

Shareholders should note that the financial effects illustrated below are for illustration purposes only. In particular, it is important to note that the financial analysis set out below are based on the audited consolidated financial statements for FY2013 and are not necessarily representative of future financial performance of the Group. Although the proposed Share Buy-Back Mandate would authorise the Company to buy-back up to ten per cent. (10%) of the Company’s issued Shares, the Company may not necessarily buy back, or be able to buy back, ten per cent. (10%) of the issued Shares in full.

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## LETTER TO SHAREHOLDERS

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(b) Financial Effects of the Share Buy-Back Mandate

It is not possible for the Company to realistically calculate or quantify the impact of purchases that may be made pursuant to the Share Buy-Back Mandate on the financial effects as it would depend on factors such as the aggregate number of Shares purchased or acquired, the purchase prices paid at the relevant time, and the amount (if any) borrowed by the Company to fund the purchases, whether the purchase or acquisition is made out of profits or capital, and whether the Shares purchased are held in treasury or cancelled.

The purchase of the Shares will only be effected after considering relevant factors such as the working capital requirement, availability of financial resources, the expansion and investment plans of the Group, and the prevailing market conditions.

Purely for illustrative purposes, on the basis of 501,679,524 Shares in issue (excluding 16,456,000 Shares held as treasury shares) as at the Latest Practicable Date and assuming no further Shares are issued on or prior to the EGM, the purchase by the Company of ten per cent. (10%) of its issued Shares will result in the purchase of 50,167,952 Shares.

In the case of a Market Purchase by the Company and assuming that the Company purchases or acquires 50,167,952 Shares at the Maximum Price of S\$1.39 for each Share (being the price equivalent to 105% of the Average Closing Price of the Shares for the five (5) consecutive Market Days on which the Shares were traded on the Official List of SGX-ST immediately preceding the Latest Practicable Date), the maximum amount of funds required for the purchase or acquisition is approximately S\$70 million.

In the case of Off-Market Purchases by the Company and assuming that the Company purchases or acquires 50,167,952 Shares at the Maximum Price of S\$1.58 for each Share (being the price equivalent to 120% of the Average Closing Price of the Shares for the five (5) consecutive Market Days on which the Shares were traded on the Official List of SGX-ST immediately preceding the Latest Practicable Date), the maximum amount of funds required for the purchase or acquisition of 50,167,952 Shares is approximately S\$79 million.

For illustrative purposes only and on the basis of the assumptions set out above as well as the following:-

- (i) the Share Buy-Back Mandate had been effective on 1 April 2012; and
- (ii) such Share purchases are funded solely by internal resources and/or borrowings,

the financial effects on the audited consolidated financial results of the Group for FY2013, are set out below:-

Group	Market Purchase		Off-Market Share Purchase	
	Before S\$'000	After S\$'000	Before S\$'000	After S\$'000
<b>As at 31 March 2013</b>				
Share capital and Reserves	311,340	311,003	311,340	310,955
Shares held in treasury	10,473	80,005	10,473	89,938
NTA <sup>(1)</sup>	297,471	227,601	297,471	217,620
Current Assets	496,300	426,430	496,300	416,449
Current Liabilities	263,977	263,977	263,977	263,977
Working Capital	232,323	162,453	232,323	152,472
Total Borrowings <sup>(2)</sup>	34,445	34,445	34,445	34,445
Number of Shares ('000)	501,480	451,312	501,480	451,312

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**LETTER TO SHAREHOLDERS**

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Group	Market Purchase		Off-Market Share Purchase	
	Before S\$'000	After S\$'000	Before S\$'000	After S\$'000
<b>As at 31 March 2013</b>				
<b>Financial Ratios</b>				
NTA per share (cents)	59.30	50.43	59.30	48.22
Gearing (times) <sup>(3)</sup>	0.11	0.15	0.11	0.16
Current Ratio (times) <sup>(4)</sup>	1.88	1.62	1.88	1.58
Basic EPS (cents) <sup>(5)</sup>	16.20	17.87	16.20	17.86

**Notes:**

- (1) NTA equals share capital and reserves less goodwill and other intangible assets.
- (2) Total borrowings refer to borrowings from financial institutions.
- (3) Gearing ratio equals total borrowings divided by share capital and reserves.
- (4) Current ratio means current assets divided by current liabilities
- (5) Basic EPS equals profit attributable to owners of the Company divided by the weighted average number of ordinary shares in issue.

The financial effects set out above are for illustrative purposes only. Although the Share Buy-Back Mandate would authorise the Company to purchase up to ten per cent. (10%) of the issued Shares, the Company may not necessarily purchase or be able to purchase the entire ten per cent. (10%) of the issued Shares. In addition, the Company may cancel all or part of the Shares repurchased or hold all or part of the Shares repurchased in treasury.

The Directors emphasise that they do not propose to exercise the Share Buy-Back Mandate to the extent that it will have a material adverse impact on the financial position of the Group. The Directors will be prudent in exercising the Share Buy-Back Mandate only to such extent which the Directors believe will achieve benefits to the Group and its Shareholders from time to time, giving consideration to the prevailing market conditions, the financial position of the Group and other relevant factors.

(c) Tax implications

Pursuant to Section 10J of the Income Tax Act, Chapter 134 of Singapore, where a company buys back its own shares and makes payment out of its contributed capital, it will not be regarded as a payment of dividend. Where a company buys back its own shares using its distributable profits, it is deemed as having paid a dividend to the shareholders from whom the shares are purchased or acquired.

**Shareholders who are in doubt as to their respective tax positions or tax implications of a Share Buy-Back by the Company, or who may be subject to tax whether in or outside Singapore, should consult their own professional advisers.**

(d) Interested Persons

The Company is prohibited from knowingly buying Shares on the Official List of SGX-ST from an interested person, that is, a Director, the chief executive of the Company or Controlling Shareholder of the Company or any of their Associates, and an interested person is prohibited from knowingly selling his Shares to the Company.

## **2.6 Reporting requirements**

The Companies Act and the Listing Rules require the Company to make reports in relation to the Share Buy-Back Mandate as follows:-

- (a) within 30 days of the passing of a Shareholders' resolution to approve purchases of Shares, the Company must lodge a copy of such resolution with the Accounting & Corporate Regulatory Authority ("**ACRA**");
- (b) the Company must notify ACRA, within 30 days of a purchase of Shares on the SGX-ST or otherwise. Such notification in the form as may be prescribed by ACRA shall include details of the date of the repurchase, the total number of Shares purchased by the Company, the number of Shares cancelled, the number of Shares held as treasury shares, the Company's issued share capital before the purchase of Shares, the Company's issued share capital after the purchase of Shares, the amount of consideration paid by the Company for the purchase, whether the Shares were purchased out of profits or the capital of the Company and such other particulars as may be required; and
- (c) purchases of Shares must be reported to the SGX-ST in the forms prescribed by the Listing Rules and announced to the public in the case of On-Market Share Purchases, not later than 9.00 a.m. on the Market Day following the day of purchase of any of its Shares and in the case of Off-Market Share Purchases, not later than 9.00 a.m. on the second Market Day after the close of acceptances of the offer made by the Company.

## **2.7 Suspension of Buy-Back of Shares**

The Listing Rules do not expressly prohibit any purchase of shares by a listed company during any particular time or times. However, as the Company would be considered as an "insider" in relation to any purchase of its Shares, the Company will not undertake any purchase of Shares pursuant to the Share Buy-Back Mandate after a price sensitive development has occurred or has been the subject of a consideration and/or a decision until such time as the price sensitive information has been publicly announced. In particular, the Company will not purchase any Shares during the period commencing two (2) weeks before the announcement of the Company's results for each of the first three quarters of the financial year, and one (1) month before the announcement of the Company's annual (full-year) results, as the case may be, and ending on the date of announcement of the relevant results.

## **2.8 Listing Status**

The Listing Rules require a listed company to ensure that at least ten per cent. (10%) of equity securities of any class that is listed is at all times held by the public. The "public", as defined in the Listing Rules, are persons other than the Directors, chief executive officer of the Company, Substantial Shareholders or Controlling Shareholders of the Company and its subsidiaries, as well as the Associates of such persons.

As at the Latest Practicable Date, there is a public float of 215,331,548 Shares representing approximately 42.92% of the issued Shares (excluding treasury shares). Assuming the Company exercises the Share Buy-Back Mandate in full and purchases the maximum of ten per cent. (10%) of its Shares through On-Market Share Purchases from the public, the public float would be reduced to approximately 36.58% of the issued Shares (excluding treasury shares). Accordingly, the Company is of the view that there is a sufficient number of the Shares in issue held by public Shareholders which would permit the Company to undertake Share Buy-Backs of up to the full ten per cent. (10%) limit pursuant to the Share Buy-Back Mandate without affecting the listing status of the Shares on the SGX-ST and that the number of Shares remaining in the hands of the public will not fall to such a level as to cause market illiquidity or adversely affect the orderly trading of the Shares.



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## LETTER TO SHAREHOLDERS

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In undertaking any Share Buy-Back, the Directors will use their best efforts to ensure that a sufficient number of Shares remain in public hands so that the Share Buy-Backs will not:-

- (a) adversely affect the listing status of the Shares on the SGX-ST;
- (b) cause market illiquidity; or
- (c) adversely affect the orderly trading of Shares.

### 2.9 Share Buy-Backs during the last 12 months

In the last 12 months preceding the Latest Practicable Date, the Company purchased 3,964,000 Shares at S\$0.95 per Share by way of On-Market Share Purchases pursuant to the Share Buy-Back Mandate granted at the EGM held on 30 July 2012. The total consideration paid for the purchases (including brokerage fees) was S\$3,771,844.11.

### 2.10 Take-over Code implications

(a) Obligation to make a take-over offer

Pursuant to Appendix 2 of the Take-over Code, an increase of a shareholder's proportionate interest in the voting rights of the Company as a result of any purchase or acquisition of Shares by the Company will be treated as an acquisition for the purposes of Rule 14 of the Take-over Code ("**Rule 14**").

Under Rule 14, a Shareholder and persons acting in concert with the Shareholder will incur an obligation to make a mandatory take-over offer for the Company if, *inter alia*, he and persons acting in concert with him increase their voting rights in the Company to 30% or more or, if they, together holding between 30% and 50% of the Company's voting rights, increase their voting rights in the Company by more than one per cent. (1%) in any period of six (6) months.

(b) Persons acting in concert

Under the Take-over Code, persons acting in concert comprise individuals or companies who, pursuant to an agreement or understanding (whether formal or informal), co-operate, through the acquisition by any of them of shares in a company to obtain or consolidate effective control of that company.

Unless the contrary is established, the Take-over Code presumes, *inter alia*, the following persons to be acting in concert, namely:-

- (i) a company with any of its directors (together with their close relatives, related trusts and companies controlled by any of the directors, their close relatives and related trusts); and
- (ii) a company, its parent, subsidiaries and fellow subsidiaries, and their associated companies and companies of which such companies are associated companies, all with each other. For this purpose, ownership or control of 20% but not more than 50% of the voting rights of a company will be regarded as the test of associated company status.

The circumstances under which Shareholders, including Directors and persons acting in concert with them, respectively, will incur an obligation to make a take-over offer after a purchase or acquisition of Shares by the Company are set out in Rule 14 and Appendix 2 of the Take-over Code.

## 2.11 Effect of Rule 14 and Appendix 2

The effect of Rule 14 and Appendix 2 is that:-

- (a) unless exempted, Directors and persons acting in concert with them will incur an obligation to make a take-over offer under Rule 14 if, as a result of the Company purchasing or acquiring its Shares, the voting rights of such Directors and persons acting in concert with them would increase to 30% or more, or if the voting rights of such Directors and persons acting in concert with them fall between 30% and 50% of the Company's voting rights, the voting rights of such Directors and persons acting in concert with them would increase by one per cent. (1%) in any period of six (6) months; and
- (b) a Shareholder not acting in concert with the Directors will not be required to make a take-over offer under Rule 14 if, as a result of the Company purchasing or acquiring its Shares, the voting rights of such Shareholder would increase to 30% or more, or if such Shareholder holds between 30% and 50% of the Company's voting rights, the voting rights of such Shareholder would increase by more than one per cent. (1%) in any period of six (6) months. Such Shareholder need not abstain from voting in respect of the resolution authorising the Share Buy-Back Mandate.

## 2.12 Application of the Take-over Code

The interests of the Directors and Substantial Shareholders of the Company in the Shares are disclosed in Paragraph 4 below.

As at the Latest Practicable Date, and for the purposes of the Take-over Code, as Mr Wong Fong Fui and Mr Chong Ngien Cheong are Directors, and by virtue of Mr Chong Ngien Cheong being the brother-in-law of Mr Wong Fong Fui, Mr Wong Fong Fui and Mr Chong Ngien Cheong (the "**Relevant Parties**") are presumed to be parties acting in concert with each other in respect of their aggregate shareholding in the Company of 190,303,208 Shares (including 23,084,000 Shares held by Sang Chun, which is presumed to be acting in concert with Mr Chong Ngien Cheong for the purposes of the Take-over Code by virtue of his holding not less than 20% of the voting shares in Sang Chun), which is equivalent to approximately 37.93% of the Company's issued Shares.

In the event that the Company undertakes any purchase or acquisition of Shares of up to the maximum limit of ten per cent. (10%) of its issued Shares as permitted by the Share Buy-Back Mandate, the aggregate shareholdings and voting rights of the Relevant Parties in the Company will increase from approximately 37.93% to approximately 42.15%. Accordingly, if such increase in shareholding were to occur over any 6-month period, the shareholding of the Relevant Parties would have increased by more than one per cent. (1%) and they would be required to make a general offer for the Shares held by the other Shareholders pursuant to Rule 14.1(b) of the Take-over Code.

The Relevant Parties and persons acting in concert with them will be exempted from the requirement to make an offer under Rule 14 of the Take-over Code, subject to the following conditions set out in Appendix 2 of the Take-over Code:-

- (a) the circular to Shareholders on the resolution to approve the Share Buy-Back Mandate contains advice to the effect that by voting for the resolution, Shareholders are waiving their rights to a general offer at the required price from the Relevant Parties and persons acting in concert with them, who, as a result of the Company buying back its Shares, would increase their voting rights to 30% or more, or, if they together hold between 30% and 50% of the Company's voting rights, would increase their voting rights by more than one per cent. (1%) in any 6-month period; and the names of the Relevant Parties and persons acting in concert with them, and their voting rights at the time of the resolution and after the proposed buy-back under the Share Buy-Back Mandate are disclosed in the same circular;



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## LETTER TO SHAREHOLDERS

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- (b) the resolution to authorise the Share Buy-Back Mandate is approved by a majority of the Shareholders present and voting at the EGM on a poll who could not become obliged to make an offer as a result of the Share Buy-Back under the Share Buy-Back Mandate;
- (c) the Relevant Parties and persons acting in concert with them abstain from voting for and/or recommending Shareholders to vote in favour of the resolution to approve the Share Buy-Back Mandate;
- (d) within seven (7) days after the passing of the resolution to approve the Share Buy-Back Mandate, each of the Directors is to submit to the SIC a duly signed Form 2 as set out in the Appendix to the SIC's Practice Statement on Share Buy-Back Guidance Note;
- (e) the Relevant Parties and persons acting in concert with them not to have acquired and not to acquire any Shares between the date on which they know that the announcement of the Share Buy-Back Mandate is imminent and the earlier of:-
  - (i) the date on which the authority of the Share Buy-Back Mandate expires; and
  - (ii) the date on which the Company announces it has bought back such number of Shares as authorised by Shareholders at the EGM in respect of the proposed Share Buy-Back Mandate or it has decided to cease buying back its Shares, as the case may be,

if such acquisitions, taken together with the Share Buy-Back, would cause their aggregate voting rights to increase to 30% or more; and

- (f) the Relevant Parties and persons acting in concert with them, together holding between 30% and 50% of the Company's voting rights, not to have acquired and not to acquire any Shares between the date on which they know that the announcement of the Share Buy-Back Mandate is imminent and the earlier of:-
  - (i) the date on which the authority of the Share Buy-Back Mandate expires; and
  - (ii) the date on which the Company announces it has bought back such number of Shares as authorised by Shareholders at the EGM in respect of the proposed Share Buy-Back Mandate or it has decided to cease buying back its Shares, as the case may be,

if such acquisitions, taken together with the Share Buy-Back, would cause their aggregate voting rights to increase by more than one per cent. (1%) in the preceding six (6) months.

It follows that where the aggregate voting rights held by the Relevant Parties and persons acting in concert with them increase by more than one per cent. (1%) solely as a result of the Share Buy-Back and none of them has acquired any Shares during the relevant period defined above, then the Relevant Parties and persons acting in concert with them would be eligible for the SIC's exemption from the requirement to make a general offer under Rule 14 of the Take-over Code, or where such exemption has been granted, would continue to enjoy the exemption.

**Shareholders should note that by voting in favour of the Share Buy-Back Mandate, they are waiving their rights to a take-over offer at the required price from the Relevant Parties and persons acting in concert with them.**

Save as disclosed above, the Directors are not aware of any facts or factors which suggest or imply that any particular person(s) and/or Shareholder(s) are, or may be regarded as, parties acting in concert such that their respective interests in voting shares in the capital of the Company should or ought to be consolidated, and consequences under the Take-over Code would ensue as a result of a Share Buy-Back pursuant to the Share Buy-Back Mandate.

**Shareholders who are in doubt as to their obligations, if any, to make a mandatory take-over offer under the Take-over Code as a result of a Share-Buy Back should consult the SIC and/or their professional advisers at the earliest opportunity.**

The Relevant Parties and persons acting in concert with them (including Sang Chun) will abstain from voting at the EGM in respect of the proposed Share Buy-Back Mandate and will not accept nominations as proxy or otherwise for voting at the EGM in respect thereof.

**3. THE PROPOSED GRANT OF AN AWARD TO MR WONG YU WEI, AN ASSOCIATE OF A CONTROLLING SHAREHOLDER OF THE COMPANY**

**3.1 Background**

The Boustead Restricted Share Plan 2011 was previously approved by the Shareholders at an EGM held on 13 October 2011.

The main objective of the Boustead Restricted Share Plan 2011 is to align the interests of Executive Employees with the interests of Shareholders and to foster a greater ownership culture within the Group so as to promote greater dedication and instill loyalty in Executive Employees. In addition, the Boustead Restricted Share Plan 2011 will allow the Company to offer more competitive incentives and remuneration packages in order to retain its current Executive Employees.

The Directors are of the view that employees and directors of the Group who are also Associates of Controlling Shareholders should be remunerated for their contribution to the Group on the same basis as other employees and directors of the Group who are not Associates of Controlling Shareholders. Although Associates of Controlling Shareholders already have shareholding interests in the Company, allowing Associates of Controlling Shareholders to participate in the Boustead Restricted Share Plan 2011 will ensure that they are equally entitled to take part and benefit from the Boustead Restricted Share Plan 2011. The Boustead Restricted Share Plan 2011 is intended to be part of the remuneration package for employees and directors of the Group, and the Directors are of the view that employees and directors who are Associates of Controlling Shareholders should not be unduly discriminated against by virtue only of their shareholding in the Company. The Directors are of the view that the extension of the Boustead Restricted Share Plan 2011 to Associates of Controlling Shareholders will allow the Company to retain the services of such Associates in the long term.

As at the Latest Practicable Date, no Shares have been previously awarded to any Controlling Shareholders and/or their Associates under the Boustead Restricted Share Plan 2011.

**3.2 Safeguards**

As a safeguard against abuse, all members of the Board who are not Controlling Shareholders or Associates of Controlling Shareholders (and not just members of the Committee) will be involved in deliberations in respect of Award(s) to be granted to the Associates of Controlling Shareholders and the terms and conditions attached to such Award(s). The aggregate number of Shares over which the Committee may grant Awards to Controlling Shareholders and their Associates under the Boustead Restricted Share Plan 2011, shall not exceed 25% of the Shares available under the Boustead Restricted Share Plan 2011, Provided Always that the number of Shares available to each Controlling Shareholder or his Associate shall not exceed ten per cent. (10%) of the Shares available under the Boustead Restricted Share Plan 2011.

Specific approval of the independent Shareholders is required for the grant of Award(s) to the Associates of Controlling Shareholders as well as the actual number of and terms of such Award(s). In seeking such independent Shareholders' approval, clear justification as to their participation, the number of Award(s) and the terms of Award(s) to be granted to the Associates of Controlling Shareholders will need to be provided.

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## LETTER TO SHAREHOLDERS

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### 3.3 Proposed Participation of Mr Wong Yu Loon and Mr Wong Yu Wei in the Boustead Restricted Share Plan 2011

At the EGM held on 13 October 2011, the proposed participation of Mr Wong Yu Loon and Mr Wong Yu Wei, both Associates of a Controlling Shareholder, in the Boustead Restricted Share Plan 2011 were approved.

### 3.4 Specific Approval

Under the Listing Rules and the rules of the Boustead Restricted Share Plan 2011, as and when the Company proposes to grant any Awards to an Associate of a Controlling Shareholder who is otherwise eligible to participate in the Boustead Restricted Share Plan 2011, the Company will seek the approval from independent Shareholders for the actual number of and terms of such Award(s).

### 3.5 Proposed Terms of Award to Mr Wong Yu Wei

For the reasons set out above, it is proposed that approval be given to the Committee to grant an Award to Mr Wong Yu Wei on the following terms:

Proposed Award Date : At any time within six (6) months from the date of the EGM

Proposed Number of Shares : 76,418 Shares  
comprised in the proposed  
Award

The Directors are of the view that the proposed Award to Mr Wong Yu Wei on the aforesaid terms is fair given the significant contribution he has made to the Group. Mr Wong Yu Wei has been instrumental in directing and overseeing the expansion of the overseas operations of Boustead Projects Pte Ltd (“**Boustead Projects**”), a subsidiary of the Company, in China and Vietnam. He also plays a vital role in assisting the Managing Director of Boustead Projects in securing and executing contracts from various multinational clients. Mr Wong Yu Wei joined the Group in 2002 and he currently holds the position of Senior Deputy Managing Director in Boustead Projects. In his current role, he is actively involved in developing and implementing the business plans and strategies of Boustead Projects.

Mr Wong Yu Wei received remuneration of between S\$250,000 and S\$499,999 for the year ended 31 March 2013, comprised largely of salary and performance bonus. The Directors are of the view that the proposed Award to Mr Wong Yu Wei (in addition to any monetary performance bonus he has received) is fair for the reasons set out in the preceding paragraph, and the proposed Award will align the interests of Mr Wong Yu Wei with the interests of Shareholders and promote greater dedication and instill loyalty in him and encourage him to better identify with the long-term growth and prosperity of the Group. This will also motivate Mr Wong Yu Wei to optimize his performance standards and efficiency and maintain a high level of contribution to the Group.

The Award on the terms as set out above is also consistent with the purposes of the Boustead Restricted Share Plan 2011.

### 3.6 Limits on Grant of Award

As at the Latest Practicable Date, the number of issued Shares is 501,679,524 Shares. Pursuant to the terms of the Boustead Restricted Share Plan 2011, the maximum number of Shares granted under the Boustead Restricted Share Plan 2011 shall not exceed 10% of the total issued Shares, being 50,167,952 Shares

The proposed Award to be granted to Mr Wong Yu Wei amount to an aggregate of up to 76,418 Shares (being in total approximately 0.15% of the aggregate number of Shares which may be granted pursuant to the Boustead Restricted Share Plan 2011 as at the Latest Practicable

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## LETTER TO SHAREHOLDERS

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Date). The aggregate number of Shares comprised in the Award proposed to be granted to Mr Wong Fong Fui and his Associates amount to 76,418 Shares (being in total approximately 0.15% of the aggregate number of Shares which may be granted pursuant to the Boustead Restricted Share Plan 2011 as at the Latest Practicable Date).

As at the Latest Practicable Date, Mr Wong Yu Wei does not own any Shares. Upon completion of the proposed grant of Award, Mr Wong Yu Wei would own 76,418 Shares (representing 0.02% of the issued share capital of the Company as at the Latest Practicable Date).

#### 4. DIRECTORS' AND SUBSTANTIAL SHAREHOLDERS' INTERESTS

As at the Latest Practicable Date, the interests of Directors and Substantial Shareholders of the Company in the Shares, based on the Company's register of interest of Directors and register of Substantial Shareholders respectively, are as follows:-

	Direct Interest	% <sup>(1)</sup>	Deemed Interest	% <sup>(1)</sup>	Total Interest	% <sup>(1)</sup>
<b>Directors</b>						
Mr Wong Fong Fui	-	-	166,819,208 <sup>(2)</sup>	33.25	166,819,208	33.25
Mr Loh Kai Keong	600,976	0.12	-	-	600,976	0.12
Mr Wong Yu Loon	-	-	-	-	-	-
Mr John Lim Kok Min	536,000	0.11	-	-	536,000	0.11
Mr Chong Ngien Cheong	400,000	0.08	23,084,000 <sup>(3)</sup>	4.60	23,484,000	4.68
Mr Godfrey Ernest Scotchbrook	-	-	1,000,000 <sup>(2)</sup>	0.20	1,000,000	0.20
Mr Goh Boon Seong	-	-	-	-	-	-
Ms Sri Widati Ernawan Putri	-	-	-	-	-	-
<b>Substantial shareholders (other than Directors)</b>						
Chartered Asset Management Pte Ltd	-	-	45,710,000 <sup>(2)</sup>	9.11	45,710,000	9.11
Capital Growth Investments Pte Ltd	-	-	45,710,000 <sup>(2)</sup>	9.11	45,710,000	9.11
Mr Colin Lee Yung-Shih	-	-	45,710,000 <sup>(2)</sup>	9.11	45,710,000	9.11
Ms Low Siew Kheng	-	-	45,710,000 <sup>(2)</sup>	9.11	45,710,000	9.11
Marrickville Group Limited	-	-	44,430,792 <sup>(2)</sup>	8.86	44,430,792	8.86
Mr Saiman Ernawan	-	-	44,430,792 <sup>(7)</sup>	8.86	44,430,792	8.86
CAM-GTF Limited	-	-	28,211,000 <sup>(2)</sup>	5.62	28,211,000	5.62

**Notes:-**

- (1) Based on 501,679,524 Shares in issue (excluding 16,456,000 Shares held in treasury) as of the Latest Practicable Date.
- (2) The deemed interests of these Directors/Substantial Shareholders are held in the names of nominees.
- (3) Mr Chong Ngien Cheong is deemed to have an interest in the Shares beneficially owned by Sang Chun by virtue of his holding not less than 20% of the voting shares in Sang Chun.
- (4) Capital Growth Investments Pte Ltd ("CGIPL") is deemed to be interested in the Shares held indirectly by its subsidiary, Chartered Asset Management Pte Ltd ("CAMPL").
- (5) Mr Colin Lee Yung-Shih, through his 100% shareholding in CGIPL, is deemed to have an interest in the Shares held indirectly by CGIPL.
- (6) Ms Low Siew Kheng, through her not less than 20% shareholding in CAMPL, is deemed to have an interest in the Shares held indirectly by CAMPL.
- (7) Mr Saiman Ernawan is deemed interested in the Shares held by Marrickville Group Limited.

**5. DIRECTORS' RECOMMENDATION**

**5.1 Proposed Renewal of the Share Buy-Back Mandate**

Save for Mr Wong Fong Fui and Mr Chong Ngien Cheong, who are required to abstain from recommending Shareholders vote in favour of the proposed Share Buy-Back Mandate, the Directors are of the opinion that the proposed Share Buy-Back Mandate is in the best interests of the Company. Accordingly, save for Mr Wong Fong Fui and Mr Chong Ngien Cheong, the Directors recommend that Shareholders vote in favour of the Ordinary Resolution relating to the proposed Share Buy-Back Mandate as set out in the Notice of EGM.

**5.2 Proposed Grant of an Award to Mr Wong Yu Wei**

The Directors (other than Mr Wong Fong Fui who has abstained from making a recommendation) are of the view that the proposed grant of an Award pursuant to the Boustead Restricted Share Plan 2011 to Mr Wong Yu Wei, the Associate of the Controlling Shareholder, Mr Wong Fong Fui, are in the interests of the Company and accordingly recommend that Shareholders vote in favour of the Ordinary Resolution 2 to be proposed at the EGM, being the resolutions relating to the grant of an Award to Mr Wong Yu Wei, the Associate of the Controlling Shareholder in the Boustead Restricted Share Plan 2011.

Mr Wong Fong Fui has abstained from making any recommendations on Ordinary Resolution 2 to be proposed at the EGM.

Mr Wong Fong Fui and his Associate, Mr Wong Yu Wei shall abstain from voting in respect of Ordinary Resolution 2 to be proposed at the EGM. They shall also decline to accept appointment as proxies for any Shareholder to vote in respect of each of the said resolutions unless the Shareholder concerned shall have given instructions in his proxy form as to the manner in which the votes are to be cast in respect of such resolutions.

**6. ABSTENTION FROM VOTING**

**6.1 Proposed Renewal of the Share Buy-Back Mandate**

Mr Wong Fong Fui and Mr Chong Ngien Cheong have informed the Company that save for Sang Chun, which is presumed to be acting in concert with Mr Chong Ngien Cheong for the purposes of the Take-over Code by virtue of his holding not less than 20% of the voting shares in Sang Chun, there are no parties acting in concert (as defined under the Take-over Code) with them for the purpose of the Ordinary Resolution relating to the proposed Share Buy-Back Mandate.

Mr Wong Fong Fui and Mr Chong Ngien Cheong will abstain, and will procure that Sang Chun abstains, from voting, whether by representative or proxy, on the Ordinary Resolution relating to the proposed Share Buy-Back Mandate.

Mr Wong Fong Fui and Mr Chong Ngien Cheong will not accept, and will procure that Sang Chun does not accept, nominations as proxy or otherwise vote at the EGM in respect of the Share Buy-Back Mandate unless Shareholders appointing them as proxies give specific instructions in the relevant proxy forms on the manner in which they wish their votes be cast for the Ordinary Resolution.

**6.2 Proposed Grant of an Award to Mr Wong Yu Wei**

Mr Wong Fong Fui and each of his Associates (including Mr Wong Yu Wei) shall abstain from voting in respect of Ordinary Resolution 2 to be proposed at the EGM. They shall also decline to accept appointment as proxies for any Shareholder to vote in respect of each of the said resolutions unless the Shareholder concerned shall have given instructions in his proxy form as to the manner in which the votes are to be cast in respect of such resolutions.

**7. EXTRAORDINARY GENERAL MEETING**

The EGM, notice of which is set out on page N-1 of this Circular, will be held at Brooke, Meyer & Frankel Room, Level 3, Grand Mercure Roxy Singapore, 50 East Coast Road, Roxy Square, Singapore 428769, on Friday, 26 July 2013 at 4.00 p.m. (or as soon after the conclusion or adjournment of the Annual General Meeting of the Company to be held at 3.00 p.m. on the same day and at the same place) for the purpose of considering and, if thought fit, passing the Ordinary Resolutions (with or without any modification) set out in the Notice of EGM.

**8. ACTION TO BE TAKEN BY SHAREHOLDERS**

Shareholders who are unable to attend the EGM and wish to appoint a proxy to attend and vote at the EGM on their behalf must complete, sign and return the Proxy Form attached to this Circular in accordance with the instructions printed thereon as soon as possible and in any event so as to arrive at the registered office of the Company at 67 Ubi Avenue 1, #02-01 StarHub Green, Singapore 408942 not later than 48 hours before the time fixed for the EGM. The completion and return of a Proxy Form by a Shareholder does not preclude him from attending and voting in person at the EGM should he subsequently decide to do so, although the appointment of the proxy shall be deemed to be revoked by such attendance.

A Depositor shall not be regarded as a shareholder of the Company entitled to attend the EGM and to speak and vote thereat unless his name appears on the Depository Register as at 48 hours before the EGM.

**9. DIRECTORS' RESPONSIBILITY STATEMENT**

The Directors collectively and individually accept full responsibility for the accuracy of the information given in this Circular and confirm after making all reasonable enquiries that, to the best of their knowledge and belief, this Circular constitutes full and true disclosure of all material facts about the proposed Share Buy-Back Mandate and Grant of an Award to an Associate of a Controlling Shareholder, the Company and its subsidiaries, and the Directors are not aware of any facts the omission of which would make any statement in this Circular misleading. Where information in this Circular has been extracted from published or otherwise publicly available sources or obtained from a named source, the sole responsibility of the Directors has been to ensure that such information has been accurately and correctly extracted from those sources and/or reproduced in this Circular in its proper form and context.

**10. DOCUMENTS AVAILABLE FOR INSPECTION**

Copies of the following documents are available for inspection at the registered office of the Company during normal business hours on any weekday (public holidays excepted) up to and including the date of the EGM:

- (a) the Memorandum and Articles of Association of the Company; and
- (b) the Annual Report of the Company for the financial year ended 31 March 2013.

Yours faithfully  
**BOUSTEAD SINGAPORE LIMITED**

Mr Wong Fong Fui  
Chairman & Group Chief Executive Officer



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## LETTER TO SHAREHOLDERS

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### **BOUSTEAD SINGAPORE LIMITED**

(Incorporated in the Republic of Singapore)  
(Company Registration Number: 197501036K)

### **NOTICE OF EXTRAORDINARY GENERAL MEETING**

**NOTICE IS HEREBY GIVEN** that an Extraordinary General Meeting of the members of the Company will be held on Friday, 26 July 2013 at Brooke, Meyer & Frankel Room, Level 3, Grand Mercure Roxy Singapore, 50 East Coast Road, Roxy Square, Singapore 428769 at 4.00 p.m (or as soon after the conclusion or adjournment of the Annual General Meeting of the Company to be held at 3.00 p.m. on the same day and at the same place) for the purpose of considering and, if thought fit, passing (with or without any modification), the following resolutions:

#### **ORDINARY RESOLUTION 1 - PROPOSED RENEWAL OF THE SHARE BUY-BACK MANDATE**

THAT:

- (a) for the purposes of Sections 76C and 76E of the Companies Act, Chapter 50 of Singapore (the “**Companies Act**”), and such other laws and regulations as may for the time being be applicable, approval be and is hereby given for the exercise by the directors of the Company (“**Directors**”) of all the powers of the Company to purchase or otherwise acquire issued ordinary shares in the share capital of the Company (“**Shares**”) not exceeding in aggregate the Prescribed Limit (as hereafter defined), at such price(s) as may be determined by the Directors from time to time up to the Maximum Price (as hereafter defined), whether by way of:
- (i) on-market share purchases (“**On-Market Share Purchase**”), transacted on the Singapore Exchange Securities Trading Limited (“**SGX-ST**”); and/or
  - (ii) off-market share purchases (“**Off-Market Share Purchase**”) (if effected otherwise than on the SGX-ST) in accordance with an equal access scheme(s) as may be determined or formulated by the Directors as they may consider fit, which scheme(s) shall satisfy all the conditions prescribed by the Companies Act,
- and otherwise in accordance with all other laws, regulations and rules of the SGX-ST as may for the time being be applicable (the “**Share Buy-Back Mandate**”);
- (b) any Share that is purchased or otherwise acquired by the Company pursuant to the Share Buy-Back Mandate shall, at the discretion of the Directors, either be cancelled or held in treasury and dealt with in accordance with the Companies Act;
- (c) unless varied or revoked by the Company in general meeting, the authority conferred on the Directors pursuant to the Share Buy-Back Mandate may be exercised by the Directors at any time and from time to time during the period commencing from the passing of this Ordinary Resolution and the expiring on the earlier of:
- (i) the date on which the next annual general meeting of the Company is held or required by law to be held;
  - (ii) the date on which the Share Buy-Backs are carried out to the full extent mandated; or
  - (iii) the date on which the authority contained in the Share Buy-Back Mandate is varied or revoked;

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## LETTER TO SHAREHOLDERS

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(d) in this Ordinary Resolution:

**“Prescribed Limit”** means ten per cent. (10%) of the total issued ordinary share capital of the Company as at the date of passing of this Ordinary Resolution, unless the Company has effected a reduction of the share capital of the Company in accordance with the applicable provisions of the Companies Act, at any time during the Relevant Period, in which event the total issued ordinary share capital of the Company shall be taken to be the amount of the issued ordinary share capital of the Company as altered (excluding any treasury shares);

**“Relevant Period”** means the period commencing from the date on which the last Annual General Meeting of the Company was held and expiring on the date of the next Annual General Meeting of the Company is held or is required by law to be held, whichever is the earlier, after the date of this Ordinary Resolution;

**“Maximum Price”** in relation to a Share to be purchased, means an amount (excluding brokerage, stamp duties, applicable goods and services tax and other related expenses) not exceeding:

- (i) in the case of an On-Market Share Purchase, 105% of the Average Closing Price;
- (ii) in the case of an Off-Market Share Purchase, 120% of the Average Closing Price,

where:

**“Average Closing Price”** means the average of the closing market prices of a Share over the last five (5) Market Days, on which transactions in the Shares were recorded, immediately preceding the date of making the On-Market Share Purchase or, as the case may be, the day of the making of an offer pursuant to the Off-Market Share Purchase, and deemed to be adjusted for any corporate action that occurs after the relevant five (5) Market Days;

**“day of the making of the offer”** means the day on which the Company announces its intention to make an offer for the purchase of Shares from the shareholders of the Company, stating the purchase price (which shall not be more than the Maximum Price calculated on the foregoing basis) for each Share and the relevant terms of the equal access scheme for effecting the Off-Market Share Purchase; and

**“Market Day”** means a day on which the SGX-ST is open for trading in securities;

(e) the Directors and/or any of them be and are hereby authorised to complete and do all such acts and things (including, without limitation, executing such documents as may be required) as they may consider desirable, expedient or necessary to give effect to the transactions contemplated by this Ordinary Resolution.

### **ORDINARY RESOLUTION 2 - PROPOSED GRANT OF AN AWARD TO MR WONG YU WEI**

That approval be and is hereby given for the grant of an Award of 76,418 Shares to Mr Wong Yu Wei, an Associate of a Controlling Shareholder of the Company, pursuant to the Boustead Restricted Share Plan 2011.

By Order of the Board

Alvin Kok  
Company Secretary  
Singapore  
11 July 2013



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## LETTER TO SHAREHOLDERS

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**Notes:**

- (1) A shareholder of the Company entitled to attend and vote at the Extraordinary General Meeting of the Company ("EGM") may appoint not more than two (2) proxies to attend and vote in his/her stead. A shareholder of the Company which is a corporation is entitled to appoint its authorised representative or proxy to vote on its behalf. A proxy need not be a shareholder of the Company.
- (2) If a proxy is to be appointed, the instrument appointing a proxy must be duly deposited at the registered office of the Company at 67 Ubi Avenue 1, #02-01 StarHub Green, Singapore 408942 not later than 48 hours before the time appointed for the holding of the EGM.
- (3) The instrument appointing a proxy must be signed by the appointer or his attorney duly authorised in writing. Where the instrument appointing a proxy is executed by a corporation, it must be executed either under its common seal or under the hand of any officer or attorney duly authorised.
- (4) A Depositor's name must appear on the Depository Register maintained by The Central Depository (Pte) Limited as at 48 hours before the time fixed for holding the EGM in order for the Depositor to be entitled to attend and vote at the EGM.

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# BOUSTEAD SINGAPORE LIMITED

(Company Registration No. 197501036K)  
(Incorporated in the Republic of Singapore)

**Important:**

1. For investors who have used their CPF monies to buy shares in the capital of Boustead Singapore Limited, this Circular is forwarded to them at the request of their CPF Approved Nominees and is sent solely FOR INFORMATION ONLY.
2. This Proxy Form is not valid for use by CPF investors and shall be ineffective for all intents and purposes if used or purported to be used by them.
3. CPF investors who wish to vote should contact their CPF Approved Nominees.

## PROXY FORM

I/We \_\_\_\_\_ (Name)

of \_\_\_\_\_ (Address)

being a Shareholder/Shareholders of Boustead Singapore Limited (the "Company") hereby appoint:

Name	Address	NRIC/Passport Number	Proportion of Shareholdings (%)

and/or (delete as appropriate)

Name	Address	NRIC/Passport Number	Proportion of Shareholdings (%)

or failing him/her/them\*\*, the Chairman of the Extraordinary General Meeting (the "EGM") of the Company as my/our\*\* proxy/proxies\*\* to attend and to vote for me/us\*\* on my/our\*\* behalf and, if necessary, to demand a poll at the EGM of the Company to be held at Brooke, Meyer & Frankel Room, Level 3, Grand Mercure Roxy Singapore, 50 East Coast Road, Roxy Square, Singapore 428769 on Friday, 26 July 2013 at 4.00 p.m. (or as soon after the conclusion or adjournment of the Annual General Meeting of the Company to be held at 3.00 p.m. on the same day and at the same place is concluded or adjourned), and at any adjournment thereof.

Ordinary Resolution 1	By way of a poll	
	For*	Against*
To approve the proposed renewal of the Share Buy-Back Mandate		

Ordinary Resolution 2	To be used on a show of hands		To be used in the event of a poll	
	For*	Against*	For*	Against*
To approve the grant of award of 76,418 Shares to Mr Wong Yu Wei				

\* If you wish to use all your votes "For" or "Against", please indicate with an "X" within the box provided. Alternatively, please indicate the number of votes as appropriate.

In the absence of specific directions, your proxy/proxies may vote or abstain as he/she thinks fit.

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2013

Total Number of Shares Held

\_\_\_\_\_  
Signature(s) of Shareholder(s) or Common Seal

\*\*Delete accordingly

**IMPORTANT: PLEASE READ NOTES OVERLEAF**

**Notes:**

1. A member of the Company entitled to attend and vote at the above meeting may appoint one or two proxies to attend and vote in his/her stead. Such proxies need not be a member of the Company.
2. Where a member appoints two (2) proxies, the appointments shall be invalid unless he/she specifies the proportion of his/her shareholding (expressed as a percentage of the whole) to be represented by each proxy.
3. This instrument of proxy must be signed by the appointer or his/her duly authorised attorney or, if the appointer is a body corporate, signed by a duly authorised officer or its attorney or affixed with its common seal thereto.
4. A body corporate which is a member may also appoint by resolution of its directors or other governing body an authorised representative or representatives in accordance with its Articles of Association and Section 179 of the Companies Act, Chapter 50 of Singapore to attend and vote for and on behalf of such body corporate.
5. The instrument appointing a proxy or proxies (together with the power of attorney (if any) under which it is signed or a certified copy thereof) must be deposited at registered office of the Company at 67 Ubi Avenue 1, #02-01 StarHub Green, Singapore 408942 not later than 48 hours before the time fixed for holding the Extraordinary General Meeting ("EGM").
6. Please insert in the space provided the total number of shares held by you. If you have shares entered against your name in the Depository Register (as defined in Section 130A of the Companies Act, Chapter 50 of Singapore), you should insert that number of shares. If you have shares registered in your name in the Register of Members of the Company, you should insert that number of shares. If you have shares entered against your name in the Depository Register and shares registered in your name in the Register of Members, you should insert the aggregate number of shares entered against your name in the Depository Register and registered in your name in the Register of Members. If no number is inserted, this instrument of proxy shall be deemed to relate to all the shares held by you.
7. The Company shall be entitled to reject an instrument of proxy if it is incomplete, not properly completed, or illegible or where the true intentions of the appointer are not ascertainable from the instructions of the appointer specified on the instrument of proxy. In addition, in the case of a member whose shares are deposited with The Central Depository (Pte) Limited ("CDP"), the Company may reject an instrument of proxy lodged if such member is not shown to have shares entered against his/her name in the Depository Register as at 48 hours before the time fixed for holding the above EGM, as certified by CDP to the Company.
8. Agent Banks acting on the request of CPF Investors who wish to attend the EGM as Observers are required to submit in writing, a list with details of the investor's name, NRIC/Passport number, addresses and number of shares held. The list, signed by an authorised signatory of the agent bank, should reach the Company Secretary, at the Secretary's Office at 67 Ubi Avenue 1, #02-01 StarHub Green, North Wing, Singapore 408942, not later than 48 hours before the time fixed for holding the EGM.

