
CYBERSECURITY INCIDENT**SINGAPORE, 18 SEPTEMBER 2026**

The Board of Directors (the “**Board**”) of Boustead Singapore Limited (the “**Group**”) wishes to announce that one of the Group’s overseas business units (“**Business Unit**”) was recently the subject of a cybersecurity incident (the “**Incident**”).

Upon becoming aware of the Incident, the Business Unit had immediately activated its business continuity procedures, engaged external cyber incident response specialists, legal advisers and restoration providers and implemented containment measures, including shutting down and isolating affected systems. The Business Unit has conducted a full investigation into the Incident and made the relevant notifications to the Personal Data Protection Commission in Singapore and other authorities in the affected jurisdictions. The critical systems and business data of the Business Unit have also since been fully recovered from its backups, and there was no material disruption to its business.

The Incident did not affect any other part of the Group except for the Business Unit. As at the date of this announcement, there has been no significant and material impact to the Group’s business operations arising from the Incident.

The Group takes information security seriously and as part of this process, will conduct an independent cybersecurity review to identify further opportunities for enhancing its cybersecurity programme to improve resilience of its systems.

-- END OF COMPANY ANNOUNCEMENT --

By Order of the Board

Tay Chee Wah
Company Secretary

About Boustead Singapore Limited

Established in 1828, Boustead Singapore Limited (SGX:F9D) is a progressive global Infrastructure-Related Engineering and Technology Group listed on the SGX Mainboard.

As Singapore's oldest continuous business organisation, we focus on the niche engineering and development of key infrastructure to support sustainable shared socio-economic growth. Our strong suite of engineering services under our Energy Engineering Division and Real Estate Solutions Division centres on energy infrastructure and smart, eco-sustainable and future-ready real estate developments.

In addition, we provide technology-driven transformative solutions to improve the quality of life for all walks of life. Our Geospatial Division provides professional services and exclusively distributes Esri ArcGIS technology – the world's leading geographic information system, smart mapping and location analytics enterprise platform – to major markets in the Asia Pacific. The enterprise platform develops digital infrastructure solutions and digital twins, empowering intelligent choices for nations, cities and communities and helps them address complex challenges both locally and globally. Enhanced planning and stewardship of vital infrastructure and resources are essential for ensuring economic resilience, safeguarding the environment and maintaining social accountability. Our Healthcare Division provides innovative medical solutions that address age-related chronic diseases and mobility issues, with a focus on rehabilitative care and sports science in the Asia Pacific.

With a vast global network stretching across Asia, Australia, Europe, Africa and the Americas, we are ready to serve the world. To date, we have an installed project base in 95 countries and territories globally.

Over the years, we have received several reputable awards including the Corporate Excellence & Resilience Award at the Singapore Corporate Awards 2021 Special Edition and the Most Transparent Company Award and Sustainability Award (Runner-Up) by the Securities Investors Association (Singapore) in 2019. Beyond awards, we have also been recognised through various corporate rankings and listings, including being named to Forbes Asia's 200 Best Under A Billion in 2026 and between 2020 and 2025, ranked among Singapore's Best Employers, Singapore's Fastest Growing Companies, Asia-Pacific High-Growth Companies and Fortune Southeast Asia 500.

Visit us at www.boustead.sg.

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