

# Consolidated Statement of Cash Flows

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

|                                                                                                   | Note  | 2026<br>\$'000  | 2025<br>\$'000 |
|---------------------------------------------------------------------------------------------------|-------|-----------------|----------------|
| <b>Cash flows from operating activities</b>                                                       |       |                 |                |
| Profit before income tax                                                                          |       | 262,819         | 123,324        |
| Adjustments for:                                                                                  |       |                 |                |
| - Share of (profits)/losses of associates and joint ventures                                      |       | (48,071)        | 19,196         |
| - Elimination of share of unrealised construction, project management and acquisition fee margins |       | 722             | 1,560          |
| - Depreciation expenses                                                                           |       | 9,086           | 8,687          |
| - Amortisation expenses                                                                           |       | 161             | 159            |
| - Impairment of investment in an associate                                                        |       | -               | 3,066          |
| - Gain on disposal of property and fund management service businesses                             | 6     | (135)           | (28,998)       |
| - (Gain)/Loss on disposal of property, plant and equipment                                        |       | (48)            | 110            |
| - Loss/(Gain) on disposal of right-of-use assets                                                  |       | 87              | (57)           |
| - Fair value gains on financial assets, at FVPL                                                   | 6     | (1,213)         | (1,834)        |
| - (Gains)/Losses on disposal/partial disposal of subsidiaries, joint ventures and an associate    | 6     | (113,884)       | 14             |
| - Gains on disposal of an investment property                                                     | 6     | (12,160)        | -              |
| - Adjustment to gain on disposal of a joint venture in prior years                                | 6     | 96              | -              |
| - Finance expenses                                                                                |       | 2,933           | 2,330          |
| - Dividend income                                                                                 |       | (403)           | (374)          |
| - Interest income                                                                                 |       | (18,105)        | (20,140)       |
| - Unrealised currency exchange losses                                                             |       | 139             | 176            |
|                                                                                                   |       | 82,024          | 107,219        |
| Changes in working capital:                                                                       |       |                 |                |
| - Trade receivables, other receivables and prepayments                                            |       | (4,800)         | 35,821         |
| - Inventories and contracts assets/liabilities                                                    |       | (99,163)        | (17,968)       |
| - Trade and other payables <sup>1</sup>                                                           |       | 8,944           | (30,644)       |
| - Derivative financial instruments                                                                |       | (400)           | 393            |
| - Restricted bank deposits                                                                        |       | 32              | (1,442)        |
| Cash (used in)/provided by operations                                                             |       | (13,363)        | 93,379         |
| Interest received                                                                                 |       | 7,279           | 13,169         |
| Income tax paid                                                                                   | 11(b) | (29,548)        | (27,894)       |
| <b>Net cash (used in)/provided by operating activities</b>                                        |       | <b>(35,632)</b> | <b>78,654</b>  |

The accompanying notes form an integral part of these financial statements.

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FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

|                                                                                     | Note | 2026<br>\$'000 | 2025<br>\$'000   |
|-------------------------------------------------------------------------------------|------|----------------|------------------|
| <b>Cash flows from investing activities</b>                                         |      |                |                  |
| Proceeds from disposal of investment securities, at FVPL                            |      | 7,901          | 2,535            |
| Proceeds from disposal of property, plant and equipment                             |      | 229            | 299              |
| Proceeds from disposal of an investment property                                    |      | 20,500         | -                |
| Proceeds from disposal of joint ventures and an associate                           |      | 39,395         | -                |
| Proceeds from disposal of a subsidiary in the previous financial year               |      | -              | 1,436            |
| Capital repayment by joint ventures                                                 |      | 73,914         | 331              |
| Repayment of loan by a joint venture                                                |      | 9,170          | 6,520            |
| Repayment of loan by an associate                                                   |      | 5,846          | 2,220            |
| Repayment of notes issued by an associate                                           |      | 85,250         | -                |
| Dividends received from associates and joint ventures                               |      | 56,835         | 14,059           |
| Dividends received from investment securities                                       |      | 403            | -                |
| Interest received on notes issued by an associate                                   |      | 5,968          | 5,985            |
| Interest received on loans to a joint venture                                       |      | 778            | 326              |
| Interest received on loan to a non-related party                                    |      | -              | 41               |
| Proceeds from repayment of loan by a non-related party                              |      | -              | 1,850            |
| Loans to joint ventures                                                             |      | (16,439)       | (12,055)         |
| Purchase of investment securities, at FVPL                                          |      | (13,689)       | (5,670)          |
| Purchase of property, plant and equipment                                           |      | (7,062)        | (8,907)          |
| Additions to investment properties                                                  |      | (39)           | (41)             |
| Capital contributions to joint ventures                                             |      | (6,409)        | (14,095)         |
| Investments in associates                                                           |      | (229,422)      | (5,666)          |
| Investment in a joint venture                                                       |      | (561)          | -                |
| <b>Net cash provided by/(used in) investing activities</b>                          |      | <b>32,568</b>  | <b>(10,832)</b>  |
| <b>Cash flows from financing activities</b>                                         |      |                |                  |
| Proceeds from borrowings                                                            |      | 79,134         | 60,479           |
| Repayment of borrowings                                                             |      | (35,307)       | (55,902)         |
| Interest payment of borrowings                                                      |      | (1,599)        | (1,022)          |
| Principal payment of lease liabilities                                              |      | (4,998)        | (5,173)          |
| Interest payment of lease liabilities                                               |      | (1,250)        | (1,287)          |
| Payments to non-controlling shareholders for the purchase of shares in a subsidiary |      | (323)          | (77,893)         |
| Dividends paid to non-controlling interests                                         |      | (2,032)        | (12,809)         |
| Dividends paid to equity holders of the Company                                     |      | (18,072)       | (13,741)         |
| <b>Net cash provided by/(used in) financing activities</b>                          |      | <b>15,553</b>  | <b>(107,348)</b> |
| <b>Net increase/(decrease) in cash and cash equivalents</b>                         |      | <b>12,489</b>  | <b>(39,526)</b>  |
| <b>Cash and cash equivalents</b>                                                    |      |                |                  |
| Beginning of financial year                                                         |      | 330,992        | 370,447          |
| Effects of currency translation on cash and cash equivalents                        |      | 1,655          | 71               |
| <b>End of financial year</b>                                                        | 13   | <b>345,136</b> | <b>330,992</b>   |

The accompanying notes form an integral part of these financial statements.

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FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

## Reconciliation of liabilities arising from financing activities

|                          | 1 April       | Proceeds from borrowings | Principal and interest payments | Non-cash changes |                                 |                  |                |                           | 31 March      |
|--------------------------|---------------|--------------------------|---------------------------------|------------------|---------------------------------|------------------|----------------|---------------------------|---------------|
|                          |               |                          |                                 | Additions        | Modification of lease liability | Interest expense | Disposal       | Foreign exchange movement |               |
|                          | \$'000        | \$'000                   | \$'000                          | \$'000           | \$'000                          | \$'000           | \$'000         | \$'000                    | \$'000        |
| <b>Borrowings</b>        |               |                          |                                 |                  |                                 |                  |                |                           |               |
| <b>2026</b>              | <b>7,930</b>  | <b>79,134</b>            | <b>(36,906)</b>                 | -                | -                               | <b>1,704</b>     | -              | <b>1,579</b>              | <b>53,441</b> |
| 2025                     | 3,353         | 60,479                   | (56,924)                        | -                | -                               | 1,022            | -              | -                         | 7,930         |
| <b>Lease liabilities</b> |               |                          |                                 |                  |                                 |                  |                |                           |               |
| <b>2026</b>              | <b>32,386</b> | -                        | <b>(6,248)</b>                  | <b>4,549</b>     | <b>405</b>                      | <b>1,250</b>     | <b>(2,601)</b> | <b>8</b>                  | <b>29,749</b> |
| 2025                     | 35,220        | -                        | (6,460)                         | 3,045            | -                               | 1,287            | (616)          | (90)                      | 32,386        |

## Significant non-cash transactions

<sup>1</sup>Non-controlling interest's capital contribution to the Group's subsidiary of \$10,868,000 was offset against other payables due to non-controlling interest.