

REGISTRATION OF FINAL PROSPECTUS OF UI BOUSTEAD REIT

SINGAPORE, 5 MARCH 2026

The Board of Directors (“Board”) of Boustead Singapore Limited (the “Company”) refers to the announcements in relation to the proposed listing of UI Boustead REIT dated 2 September 2025, 18 September 2025, 10 February 2026 and 26 February 2026, and wishes to announce that the final prospectus of UI Boustead REIT has today been registered with the Monetary Authority of Singapore on behalf of UIB REIT Management Pte. Ltd., the manager of UI Boustead REIT and a wholly-owned subsidiary of UIB Holdings Limited. UIB Holdings Limited is the sponsor of UI Boustead REIT and an associated company of the Company in which the Company (through BP-Unity Pte. Ltd., a subsidiary of Boustead Projects Limited) holds an approximate 24% shareholding interest.

Shareholders of the Company and potential investors should note that there is no certainty or assurance that the proposed transaction contemplated in the final prospectus will occur or occur in the form as described therein.

Shareholders of the Company and potential investors are advised to exercise caution when dealing in the shares of the Company. When in doubt as to the action they should take, shareholders of the Company and potential investors are advised to consult their stockbrokers, bank managers, accountants, solicitors or other professional advisors.

The Company will, in compliance with the applicable rules set by the Singapore Exchange Securities Trading Limited, make further announcement(s) on any material developments as and when appropriate and/or required in connection with the above.

-- END OF COMPANY ANNOUNCEMENT --

By Order of the Board

Tay Chee Wah
Company Secretary

IMPORTANT NOTICE

This announcement does not constitute an offer, invitation to purchase or subscribe for or solicitation of Units in Singapore or any other jurisdiction nor should it or any part of it form the basis of, or be relied upon in any connection with, any contract or commitment whatsoever. The information in this announcement is qualified in its entirety, and is subject to, the more detailed information set out in the final prospectus of UI Boustead REIT (the “**Final Prospectus**”) registered by the Monetary Authority of Singapore. The information presented in this announcement is subject to change. Anyone wishing to purchase Units should read the Final Prospectus before deciding whether to purchase Units and will need to make an application in the manner set out in the Final Prospectus. Any decision to purchase Units should be made solely on the basis or information contained in the Final Prospectus and no reliance should be placed on any information other than that contained in the Final Prospectus.

About Boustead Singapore Limited

Established in 1828, Boustead Singapore Limited (SGX:F9D) is a progressive global Infrastructure-Related Engineering and Technology Group listed on the SGX Mainboard.

As Singapore's oldest continuous business organisation, we focus on the niche engineering and development of key infrastructure to support sustainable shared socio-economic growth. Our strong suite of engineering services under our Energy Engineering Division and Real Estate Solutions Division centres on energy infrastructure and smart, eco-sustainable and future-ready real estate developments.

In addition, we provide technology-driven transformative solutions to improve the quality of life for all walks of life. Our Geospatial Division provides professional services and exclusively distributes Esri ArcGIS technology – the world's leading geographic information system, smart mapping and location analytics enterprise platform – to major markets in the Asia Pacific. The enterprise platform develops digital infrastructure solutions and digital twins, empowering intelligent choices for nations, cities and communities and helps them address complex challenges both locally and globally. Enhanced planning and stewardship of vital infrastructure and resources are essential for ensuring economic resilience, safeguarding the environment and maintaining social accountability. Our Healthcare Division provides innovative medical solutions that address age-related chronic diseases and mobility issues, with a focus on rehabilitative care and sports science in the Asia Pacific.

With a vast global network stretching across Asia, Australia, Europe, Africa and the Americas, we are ready to serve the world. To date, we have an installed project base in 95 countries and territories globally.

Over the years, we have been a recipient of many reputable awards including the prestigious Forbes Asia 200 Best Under A Billion Award. In 2019, we were awarded the Most Transparent Company Award and Sustainability Award (Runner-Up) by the Securities Investors Association (Singapore). Between 2020 to 2025, we also ranked among Singapore's Best Employers, Singapore's Fastest Growing Companies, Asia-Pacific High-Growth Companies and Fortune Southeast Asia 500. We were also honoured with the Corporate Excellence & Resilience Award at the Singapore Corporate Awards 2021 Special Edition.

Visit us at www.boustead.sg.

Contact Information

For investor and media enquiries related to Boustead Singapore Limited, please contact:

Mr Dominic Seow
Senior Manager
Corporate Marketing & Investor Relations

T +65 6747 0016
D +65 6709 8111
E dominic.seow@boustead.sg