

TERMINATION OF BOUSTEAD S\$500,000,000 MULTICURRENCY DEBT ISSUANCE PROGRAMME

SINGAPORE, 22 SEPTEMBER 2025

Boustead Singapore Limited (the “Company”) refers to the previous announcement made on 2 August 2013 in relation to the establishment of the Boustead S\$500,000,000 Multicurrency Debt Issuance Programme (the “Programme”).

The Company wishes to announce that the Programme has been terminated with effect from 22 September 2025.

Accordingly, the Company's appointment of HSBC Institutional Trust Services (Singapore) Limited as trustee, The Hongkong and Shanghai Banking Corporation Limited as issuing and paying agent, transfer agent and registrar, and all other appointments pursuant to the Programme, have ceased on 22 September 2025.

There have never been any notes or perpetual securities issued and outstanding under the Programme. Further, the Company does not intend to update the Programme for future utilisation, as the Company has access to several other financing options including internal cash resources, bank financing and other potential financing arrangements should there be a need.

-- END OF COMPANY ANNOUNCEMENT --

By Order of the Board

Alvin Kok
Company Secretary

About Boustead Singapore Limited

Established in 1828, Boustead Singapore Limited (SGX:F9D) is a progressive global Infrastructure-Related Engineering and Technology Group listed on the SGX Mainboard.

As Singapore's oldest continuous business organisation, we focus on the niche engineering and development of key infrastructure to support sustainable shared socio-economic growth. Our strong suite of engineering services under our Energy Engineering Division and Real Estate Solutions Division centres on energy infrastructure and smart, eco-sustainable and future-ready real estate developments.

In addition, we provide technology-driven transformative solutions to improve the quality of life for all walks of life. Our Geospatial Division provides professional services and exclusively distributes Esri ArcGIS technology – the world's leading geographic information system, smart mapping and location analytics enterprise platform – to major markets in the Asia Pacific. The enterprise platform develops digital infrastructure solutions and digital twins, empowering intelligent choices for nations, cities and communities and helps them address complex challenges both locally and globally. Enhanced planning and stewardship of vital infrastructure and resources are essential for ensuring economic resilience, safeguarding the environment and maintaining social accountability. Our Healthcare Division provides innovative medical solutions that address age-related chronic diseases and mobility issues, with a focus on rehabilitative care and sports science in the Asia Pacific.

With a vast global network stretching across Asia, Australia, Europe, Africa and the Americas, we are ready to serve the world. To date, we have an installed project base in 95 countries and territories globally.

Over the years, we have been a recipient of many reputable awards including the prestigious Forbes Asia 200 Best Under A Billion Award. In 2019, we were awarded the Most Transparent Company Award and Sustainability Award (Runner-Up) by the Securities Investors Association (Singapore). Between 2020 to 2025, we also ranked among Singapore's Best Employers, Singapore's Fastest Growing Companies, Asia-Pacific High-Growth Companies and Fortune Southeast Asia 500. We were also honoured with the Corporate Excellence & Resilience Award at the Singapore Corporate Awards 2021 Special Edition.

Visit us at www.boustead.sg.

Contact Information

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