## **Consolidated Statement of Cash Flows**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

|  | Note  | 2025<br>\$'000 | 2024<br>\$'000 |
|--|-------|----------------|----------------|
| Cash flows from operating activities                                     |       |                |                |
| Profit before income tax   |       | 123,324        | 100,445        |
| Adjustments for:   |       |                |                |
| - Share of loss of associates and joint ventures                         |       | 19,196         | 11,574         |
| - Elimination of share of unrealised construction, project management    |       |                |                |
| and acquisition fee margins  |       | <b>1,560</b>   | 1,000          |
| - Depreciation expenses  |       | 8,687          | 8,374          |
| - Amortisation expenses  |       | 159            | 2,779          |
| - Impairment of investment in an associate                               |       | 3,066          | -              |
| - Gain on disposal of property and fund management service businesses    | 40(A) | (28,998)       | <del>-</del>   |
| - Loss/(Gain) on disposal of property, plant and equipment               |       | 110            | (2)            |
| - (Gain)/Loss on disposal of right-of-use assets                         |       | (57)           | 80             |
| - Fair value (gains)/losses on financial assets, at FVPL                 |       | (1,834)        | 508            |
| - Loss/(Gain) on disposal of subsidiaries                                | 40(B) | 14             | (2,912)        |
| - Gain on partial disposal of a joint venture                            | 40(D) | -              | (1,621)        |
| - Adjustment to gain on disposal of a subsidiary in prior year           | 40(B) | -              | 455            |
| - Finance expenses   |       | 2,330          | 1,649          |
| - Dividend income  |       | (374)          | (460)          |
| - Interest income  |       | (20,140)       | (18,615)       |
| - Unrealised currency exchange losses/(gains)                            |       | 176            | (40)           |
|  |       | 107,219        | 103,214        |
| Change in working capital, net of effects from disposal of subsidiaries: |       |                |                |
| - Trade receivables, other receivables and prepayments                   |       | 35,821         | 41,170         |
| - Inventories and contracts assets/liabilities                           |       | (17,968)       | (82,369)       |
| - Trade and other payables   |       | (30,644)       | 48,900         |
| - Derivative financial instruments                                       |       | 393            | 461            |
| - Restricted bank deposits   |       | (1,442)        | (211)          |
| Cash provided by operations  |       | 93,379         | 111,165        |
| Interest received  |       | 13,169         | 10,980         |
| Income tax paid  |       | (27,894)       | (25,554)       |
| Net cash provided by operating activities                                |       | 78,654         | 96,591         |

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FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

|   | Note  | 2025<br>\$'000 | 2024<br>\$'000 |
|---|-------|----------------|----------------|
| Cash flows from investing activities                                  |       |                |                |
| Proceeds from disposal of investment securities, at FVPL              |       | 2,535          | 1,046          |
| Proceeds from disposal of property, plant and equipment               |       | 299            | 235            |
| Disposal of subsidiaries, net of cash disposed of                     | 40(B) | -              | 5,623          |
| Proceeds from partial disposal of a joint venture                     | 40(D) | -              | 11,774         |
| Proceeds from disposal of a subsidiary in the previous financial year | 40(B) | 1,436          | 32,462         |
| Capital repayment by joint ventures                                   |       | 331            | 3,447          |
| Repayment of loan by a joint venture                                  |       | 6,520          | 3,987          |
| Repayment of loan by an associate                                     |       | 2,220          | -              |
| Dividends received from associates and joint ventures                 |       | 14,059         | 12,840         |
| Dividends received from investment securities                         |       | -              | 460            |
| Interest received on notes issued by an associate                     |       | 5,985          | 5,754          |
| Interest received on loans to a joint venture                         |       | 326            | -              |
| Interest received on loan to a non-related party                      |       | 41             | 34             |
| Proceeds from repayment of loan by a non-related party                |       | 1,850          | -              |
| Loan to a joint venture   |       | (12,055)       | (3,635)        |
| Loan to a non-related party   |       | -              | (1,880)        |
| Purchase of investment securities, at FVPL                            |       | (5,670)        | (270)          |
| Purchase of property, plant and equipment                             |       | (8,907)        | (5,073)        |
| Additions to investment properties                                    |       | (41)           | (33,803)       |
| Capital contributions to joint ventures                               |       | (14,095)       | (76,199)       |
| Investment in an associate  | 40(A) | (5,666)        | (950)          |
| Net cash used in investing activities                                 |       | (10,832)       | (44,148)       |
| Cash flows from financing activities                                  |       |                |                |
| Proceeds from borrowings  |       | 60,479         | 43,798         |
| Repayment of borrowings   |       | (55,902)       | (4,354)        |
| Interest payment of borrowings  |       | (1,022)        | (884)          |
| Principal payment of lease liabilities                                |       | (5,173)        | (4,262)        |
| Interest payment of lease liabilities                                 |       | (1,287)        | (1,577)        |
| Payments to non-controlling shareholders for the purchase of shares   |       |                |                |
| in a subsidiary   |       | (77,893)       | (14,884)       |
| Dividends paid to non-controlling interests                           |       | (12,809)       | (3,339)        |
| Dividends paid to equity holders of the Company                       |       | (13,741)       | (19,099)       |
| Net cash used in financing activities                                 |       | (107,348)      | (4,601)        |
| Net (decrease)/increase in cash and cash equivalents                  |       | (39,526)       | 47,842         |
| Cash and cash equivalents   |       |                |                |
| Beginning of financial year   |       | 370,447        | 324,479        |
| Effects of currency translation on cash and cash equivalents          |       | 71             | (1,874)        |
| End of financial year   | 13    | 330,992        | 370,447        |
| End of infancial year   | 13    | 330,332        | 3/0,44/        |

## **Consolidated Statement of Cash Flows**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

## Reconciliation of liabilities arising from financing activities

|                   |         |          | Principal                   | Non-cash changes                   |                      |                     |          |                                 |          |
|-------------------|---------|----------|-----------------------------|------------------------------------|----------------------|---------------------|----------|---------------------------------|----------|
|                   | 1 April | Proceeds | and<br>interest<br>payments | Addition during the financial year | Interest capitalised | Interest<br>expense | Disposal | Foreign<br>exchange<br>movement | 31 March |
|                   | \$'000  | \$'000   | \$'000                      | \$'000                             | \$'000               | \$'000              | \$'000   | \$'000                          | \$'000   |
| Borrowings        |         |          |                             |                                    |                      |                     |          |                                 |          |
| 2025              | 3,353   | 60,479   | (56,924)                    | -                                  | -                    | 1,022               | -        | -                               | 7,930    |
| 2024              | 5,656   | 43,798   | (5,238)                     | -                                  | 650                  | 234                 | (41,745) | (2)                             | 3,353    |
| Lease liabilities |         |          |                             |                                    |                      |                     |          |                                 |          |
| 2025              | 35,220  | -        | (6,460)                     | 3,045                              | -                    | 1,287               | (616)    | (90)                            | 32,386   |
| 2024              | 44,976  | -        | (5,839)                     | 2,225                              | 162                  | 1,415               | (7,601)  | (118)                           | 35,220   |