VOLUNTARY UNCONDITIONAL OFFER

by

BOUSTEAD SINGAPORE LIMITED

(Company Registration No. 197501036K) (Incorporated in Singapore)

to acquire all the issued and paid-up ordinary shares in the capital of

BOUSTEAD PROJECTS LIMITED

(Company Registration No. 199603900E) (Incorporated in Singapore)

other than those already owned, controlled or agreed to be acquired by Boustead Singapore Limited, its related corporations and their respective nominees and the parties acting in concert with it.

DEALINGS DISCLOSURE

1. INTRODUCTION

Boustead Singapore Limited (the "Offeror") refers to the offer document dated 27 February 2023 issued by the Offeror (the "Offer Document") in relation to the voluntary unconditional general offer (the "Offer") for all the issued and paid-up ordinary shares (excluding treasury shares) (the "Shares") in the capital of Boustead Projects Limited (the "Company") other than those Shares already owned, controlled or agreed to be acquired by the Offeror, its related corporations and their respective nominees and the parties acting in concert with it as at the date of the Offer (the "Offer Shares") in accordance with Rule 15 of the Singapore Code on Take-overs and Mergers (the "Code").

All capitalised terms used and not defined in this announcement (this "**Announcement**") shall have the same meanings given to them in the Offer Document, unless otherwise expressly stated or the context otherwise requires.

2. DEALINGS BY THE OFFEROR'S ASSOCIATE

Pursuant to Rule 12.1 of the Code, and based on information received from FMR LLC ("**FMR**"), an associate of the Offeror¹, the Offeror wishes to announce that the following dealings in Shares² on the SGX-ST were made by FMR on 7 February 2023:

¹ FMR is deemed under the Code to be an "associate" of the Offeror in relation to the Offer by virtue of the fact that FMR holds 5 per cent. or more of shares in the capital of the Offeror at the time of the relevant dealings. Accordingly, pursuant to the Code, dealings by FMR in the Shares are required to be disclosed.

² Shares agreed to be acquired pursuant to a trade on the SGX-ST on a trade date are regarded as Shares already acquired on that trade date, notwithstanding that settlement of that trade will occur on a later date.

Date of Dealing	Nature of Dealing	Number of Shares	Dealing Price
7 February 2023	Sale	1,132,475	S\$0.905689
7 February 2023	Sale	185,442	S\$0.905689
7 February 2023	Sale	1,284,204	S\$0.905689
7 February 2023	Sale	126,522	S\$0.905689
7 February 2023	Sale	2,180,500	S\$0.905689

Based on the above information received from FMR, FMR does not hold any Shares in the Company following the dealings reported above. Accordingly, FMR's shareholdings in the Company represents 0.0% of the total issued Shares following such dealings.

The Offeror wishes to highlight that FMR is not and was never a party acting in concert with the Offeror in respect of the Offer.

3. DIRECTORS' RESPONSIBILITY STATEMENT

The directors of the Offeror (including those who may have delegated detailed supervision of this Announcement) have taken all reasonable care to ensure that the facts stated and all opinions expressed in this Announcement are fair and accurate and that no material facts have been omitted from this Announcement, the omission of which would make any statement in this Announcement misleading.

Where any information has been extracted or reproduced from published or otherwise publicly available sources (including without limitation, in relation to the Company Group), the sole responsibility of the directors of the Offeror has been to ensure, through reasonable enquiries, that such information is accurately and correctly extracted from such sources or, as the case may be, accurately reflected or reproduced in this Announcement.

The directors of the Offeror jointly and severally accept responsibility accordingly.

Issued by

BOUSTEAD SINGAPORE LIMITED

9 March 2023

Forward-Looking Statements

All statements other than statements of historical facts included in this Announcement are or may be forward-looking statements. Forward-looking statements include but are not limited to those using words such as "seek", "expect", "anticipate", "estimate", "believe", "intend", "project", "plan", "strategy", "forecast", "targets" and similar expressions or future or conditional verbs such as "will", "would", "should", "could", "may" and "might". These statements reflect the Offeror's current expectations, beliefs, hopes, intentions or strategies regarding the future and assumptions in light of currently available information. Such forward-looking statements are not guarantees of future performance or events and involve known and unknown risks and uncertainties. Accordingly, actual results may differ materially from those described in such forward-looking statements, and the Offeror does not undertake any obligation to update publicly or revise any forward-looking statements.